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Marine Fact Sheet - Rolls-Royce HoldingsSimon Goodson - Director IR Simon.goodson@rolls-royce.comAndy Marsh, President Jilinda Crowley - Assistant Director IR Jilinda.crowley@rolls-royce.com Graeme Barnes -2005 IR Manager

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MEMORANDUM AND ARTICLES OF ASSOCIATION OF ROLLS-ROYCE Plc (C) The Articles Of Association Of The Company Be Amended By The Adoption And Inclusion Of The Following New Article As Article 143: 'Scheme Of Arrangement 143(A) For The Purpose Of This Article 143, References To The Scheme Are To The Scheme Of Arrangement Between The Company And The Scheme Shareholders Expected To Be Dated April 11, 2003 Under Apr 7th, 2024 2017 Governance Event - Rolls-Royce Holdings Management

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